

**MOMENTUM ACADEMY  
FINANCE COMMITTEE REPORT**

**JANUARY 2024**

The Momentum Academy Finance Committee (FC) met on January 22, 2024. The main topics of discussion consisted of the financial reports for the fiscal year through December 2023 and enrollment efforts.

**Financial Reports**

- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of December 31, 2023, there was approximately \$3.6 million in cash, with current available cash of approximately \$2.5 million due to letters of credit and approximately \$4.1 million in cash forecasted for fiscal year end.
- Total revenue is up approximately \$823k for the fiscal year compared to budget, though there was a \$80k decrease in revenue forecast from last month's financials due to decrease in state revenue and federal title allocations based on enrollment.
- Expenses decreased overall by \$136k over last month's financials, primarily due to staffing and decrease in student expenses for after care.
- Net income for December was \$33k, and the forecasted annual net income is approximately \$505k.

**Enrollment**

- Launching updates to the enrollment intake process.
- Looking to maintain enrollment levels while focusing on recommitment efforts.
- Reviewing enrollment targets by school and grade level for next year.

Other topics included the following:

- The December check register, which reflected approximately \$670k in expenses.
- ESSR draws are expected to be complete by June 30th.
- Attendance targets and actuals, including meeting and exceeding the 90% budgeted attendance.
- Staffing and vacancies plan and timeline for recruitment efforts, which is expected to be discussed at the next board meeting.
- The budget timeline, which aims to FC's first review at its April meeting and second review at its May meeting, with Board review at its May meeting.
- Facilities conversations with respect to ongoing projects.

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415	12/30/2023	X			GORDONFO	GORDON FOOD SERVICE INC	23,239.01
416	12/22/2023	X			LCEF	Lutheran Church Extension Fund	43,161.58
417	12/30/2023	X			CHARTER	CHARTER COMMUNICATIONS	239.94
418	12/27/2023	X			SPIRE	SPIRE	1,201.79
419	12/30/2023	X			AMEREN	AMEREN MISSOURI	4,074.89
420	12/31/2023	X			NUESYNERGY	NUESYNERGY	1,555.10
421	12/05/2023	X			AETNA	AETNA	67,286.34
422	12/26/2023	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	2,280.13
423	12/21/2023	X			CULLIGAN	Culligan	69.00
445	12/06/2023	X			PITNEYBO	PITNEY BOWES	500.00
448	12/01/2023	X			VISA	VISA	3,762.69
449	12/26/2023	X			ELAN	Elan Financial	8,124.59
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11257	12/01/2023	X			QUINNPHIL	PHILLIP QUINN	780.00
11258	12/01/2023	X			WEEKERI	Erin Weekly	229.00
11259	12/04/2023	X			FONTBONNE	Fontbonne University	2,380.00
11260	12/04/2023	X	X	12/04/2023	PHENOMENAL	Phenomenal Creations	2,380.00
11261	12/06/2023	X			SHAWDAR	Darren Shaw	325.00
11262	12/06/2023	X			CHATNIA	Nia Chatman	325.00
11264	12/11/2023	X			CHATNIA	Nia Chatman	292.50
11265	12/11/2023	X			HOWAROB	Robert Howard	292.50
11266	12/11/2023	X			DAVIMAR	MARTILLA DAVIS	1,960.00
11267	12/12/2023	X			IMHER	Latriece Williams	485.00
11270	12/18/2023	X			WEEKERI	Erin Weekly	83.00
11271	12/20/2023	X			CHATNIA	Nia Chatman	65.00
11272	12/20/2023	X			HOWAROB	Robert Howard	65.00
11273	12/20/2023	X			PHILSAL	Salim Phillips	65.00
112609	12/06/2023	X			PHENOMENAL	Phenomenal Creations	860.00
112689	12/14/2023	X			PHILSAL	Salim Phillips	260.00
81883491	12/07/2023	X			EICHAUD	Audrey Eichelberger	33.69
81883492	12/07/2023	X			NIOIMAT	MATTEO NIOI	82.77
81883493	12/07/2023	X			CROSSGRAND	Earl Smith	2,000.00
81889873	12/05/2023	X			STLTR	St. Louis Teacher Residency	43,500.00
81890603	12/05/2023	X			STJOHNS	St. John's Lutheran Church	1,881.49
81890604	12/05/2023	X			GARRETPP	GARRETT PAPER, INC.	545.96
81891465	12/05/2023	X			RICOHUSA	RICOH USA, INC.	322.00
81891466	12/05/2023	X			USFOODS	US FOODS, INC.	1,257.75
81891467	12/05/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	92.34
81902071	12/07/2023	X			GOLDSTAR	Gold Star Foods Missouri	30.00
81902072	12/07/2023	X			ADT	ADT COMMERCIAL	79.80
81902406	12/07/2023	X			4IMPRINT	4IMPRINT, INC.	392.09
81902877	12/07/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81902878	12/07/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
81902879	12/07/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	570.11
81902880	12/07/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	133.62
81902881	12/07/2023	X			ATT	AT&T	1,126.42
81902882	12/07/2023	X			GARRETPP	GARRETT PAPER, INC.	126.82
81902883	12/07/2023	X			INTERSECT	INTERSECT ARTS	10,625.00
81902884	12/07/2023	X			ROTLER	Rottler Pest Solutions	92.00
81902885	12/07/2023	X			ACISPEC	ACI Specialty Benefits	650.00
81902886	12/07/2023	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	799.00
81902887	12/07/2023	X			WEBERFIR	WEBER FIRE AND SAFETY EQUIPMENT CO.,	566.00

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81903295	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	30.37
81903296	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
81903297	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	134.75
81903298	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	172.12
81903299	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	172.38
81903300	12/07/2023	X			CAMPRI	CAM PRINT, INC.	239.40
81903301	12/07/2023	X			ROYALPAP	ROYAL PAPERS INC	360.53
81903302	12/07/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	1,102.15
81903303	12/07/2023	X			USFOODS	US FOODS, INC.	1,596.56
81903304	12/07/2023	X			PAYPOOL	PAYPOOL LLC	2,132.92
81903305	12/07/2023	X			LECOMB	LeComb Consulting	5,000.00
81903306	12/07/2023	X			CURRASSOC	Curriculum Associates LLC	6,500.00
81903307	12/07/2023	X			EDOPS	EdOps	16,208.50
81903308	12/07/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	52.10
81903309	12/07/2023	X			SPORTSPRI	SPORTSPRINT	916.00
81903310	12/07/2023	X			EXPRESSTRA	Express Transport Care LLC	20,193.25
81903311	12/07/2023	X			INDUSTSPE	Industry Specific Solutions	13,603.69
81940827	12/12/2023	X			GOLDSTAR	Gold Star Foods Missouri	20.00
81940828	12/12/2023	X			STLDEPTED	St. Louis Univ Dept of Education	2,176.00
81941322	12/12/2023	X			STJOHNS	St. John's Lutheran Church	205.55
81941323	12/12/2023	X			AMPLIFYE	AMPLIFY EDUCATION, INC.	4,050.00
81941324	12/12/2023	X			INTERSECT	INTERSECT ARTS	10,625.00
81941325	12/12/2023	X			FIRSTSTU	FIRST STUDENT INC.	3,263.25
81941848	12/12/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	210.64
81941849	12/12/2023	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	404.85
81941850	12/12/2023	X			ROYALPAP	ROYAL PAPERS INC	558.77
81941851	12/12/2023	X			PERFLAWN	Trent King	720.00
81941852	12/12/2023	X			USFOODS	US FOODS, INC.	1,041.40
81941853	12/12/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	218.75
81941854	12/12/2023	X			USFOODS	US FOODS, INC.	2,421.18
81941855	12/12/2023	X			RICOHUSA	RICOH USA, INC.	20,901.95
82048106	12/21/2023	X			INDUSTSPE	Industry Specific Solutions	6,024.69
82048107	12/21/2023	X			EEIREALEST	EI Real Estate Holdings LLC	35,291.30
82048153	12/21/2023	X			LAMP	LAMP	90.00
82061562	12/21/2023	X			BEDEANT	ANTIONETTE BEDESSIE	694.78
82066788	12/19/2023	X			RICOHUSA	RICOH USA, INC.	18,375.00
82080873	12/21/2023	X			IONWAVE	ION WAVE TECHNOLOGIES, INC.	3,430.00
82080874	12/21/2023	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	98.00
82080875	12/21/2023	X			GOLDSTAR	Gold Star Foods Missouri	28.00
82081170	12/21/2023	X			STLOUISAM	THE ST LOUIS AMERICAN NEWSPAPER	232.00
82081171	12/21/2023	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	922.50
82081172	12/21/2023	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	405.49
82081173	12/21/2023	X			KRAUSEKE	KRAUSE KEY & LOCK SERVICE, INC.	26.00
82081174	12/21/2023	X			SURETY	Surety Refrigeration Service & Equipment	216.07
82081175	12/21/2023	X			SPRINGFIEL	Springfield Public Schools	56,763.00
82081176	12/21/2023	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	4,534.50
82081177	12/21/2023	X			ROTTLER	Rottler Pest Solutions	206.00
82081178	12/21/2023	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	599.52
82081179	12/21/2023	X			GARRETPP	GARRETT PAPER, INC.	1,506.81
82081180	12/21/2023	X			SUPPHEALTH	Supplemental Health Care SHC	15,004.88
82081181	12/21/2023	X			MIRIAM	MIRIAM	21,821.25
82081576	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	30.37
82081577	12/21/2023	X			WEATTES	TESHA WEATHERSBY	30.98
82081578	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
82081579	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	113.84

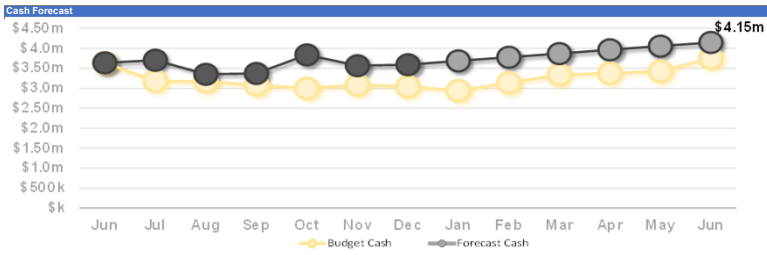
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82081581	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	134.94	
82081582	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	172.31	
82081583	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	172.57	
82081584	12/21/2023	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	398.90	
82081585	12/21/2023	X			USFOODS	US FOODS, INC.	1,133.62	
82081586	12/21/2023	X			DORNMEL	Melissa Dorn	1,500.00	
82081587	12/21/2023	X			USFOODS	US FOODS, INC.	3,558.65	
82081588	12/21/2023	X			EMMAUS	Emmaus Lutheran Church	5,133.25	
82081589	12/21/2023	X			WOODHOLD	Wood Holding Company	6,295.50	
82081590	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	52.10	
82081591	12/21/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	705.00	
82081592	12/21/2023	X			USFOODS	US FOODS, INC.	1,857.57	
82081593	12/21/2023	X			CAMPRINT	CAM PRINT, INC.	2,674.06	
82081594	12/21/2023	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	12,538.00	
82081595	12/21/2023	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	19,873.50	
82081596	12/21/2023	X			EXPRESSTRA	Express Transport Care LLC	28,034.60	
82081597	12/21/2023	X			CROWNLIN	CROWN LINEN SERVICE, LLC	213.92	
82081598	12/21/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	665.00	
82081599	12/21/2023	X			USFOODS	US FOODS, INC.	4,449.60	
82081600	12/21/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	529.69	
82081601	12/21/2023	X			ROYALPAP	ROYAL PAPERS INC	1,685.52	
82081602	12/21/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	665.00	
82081603	12/21/2023	X			INDUSTSPE	Industry Specific Solutions	17,854.20	
82081604	12/21/2023	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,162.50	
82089850	12/26/2023	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	98.00	
82090110	12/26/2023	X			KRAUSEKE	KRAUSE KEY & LOCK SERVICE, INC.	62.05	
82090111	12/26/2023	X			GARRETPP	GARRETT PAPER, INC.	238.71	
82090112	12/26/2023	X			LAMP	LAMP	303.75	
82090113	12/26/2023	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	289.47	
82090506	12/26/2023	X			USFOODS	US FOODS, INC.	924.65	
82090507	12/26/2023	X			USFOODS	US FOODS, INC.	1,050.60	
82090508	12/26/2023	X			USFOODS	US FOODS, INC.	2,489.24	
82090509	12/26/2023	X			USFOODS	US FOODS, INC.	3,048.24	
82090510	12/26/2023	X			AMAZONCA	AMAZON CAPITAL SERVICES	2,427.34	
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**Dashboard**

Momentum Academy  
July 2023 through December 2023

**Key Performance Indicators**

<b>Days of Cash (At Year End)</b> <b>105</b> Target > 45 days	<b>Gross Margin Margin</b> <b>3%</b> Target > -5.0%	<b>Fund Balance (At Year End)</b> <b>29%</b> Target > 0.00	<b>Fund Balance (Minus Letters of credit)</b> <b>21%</b> Target 15% Fund BAL
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Letters of Credit	\$ 1,097,000
Current Cash:	\$ 3,591,138
Current Available Cash:	\$ 2,494,138
Year end Cash:	\$ 4,147,707
Year end Available Cash:	\$ 3,050,707

Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
<b>Revenue</b>							
Local Revenue	623,102	524,202	98,900	1,086,208	1,048,404	37,804	483,105
State Revenue	5,148,150	4,631,996	516,154	10,329,380	10,250,106	79,274	5,181,230
Federal Revenue	1,310,854	1,260,135	50,720	3,126,013	2,841,460	284,553	1,815,159
Private Grants and Donations	191,122	114,000	77,122	339,908	228,000	111,908	148,786
Earned Fees	81,668	1,415	80,253	81,668	3,530	78,138	-
<b>Total Revenue</b>	<b>7,354,896</b>	<b>6,531,747</b>	<b>823,149</b>	<b>14,963,176</b>	<b>14,371,500</b>	<b>591,677</b>	<b>7,608,280</b>
<b>Expenses</b>							
Salaries	3,161,301	3,333,042	(171,741)	6,441,266	6,666,084	(224,818)	3,279,965
Benefits and Taxes	1,037,131	1,017,828	(19,303)	1,985,186	2,035,656	(50,470)	948,056
Staff-Related Costs	109,641	92,975	(16,666)	185,949	185,950	(1)	76,308
Rent	688,896	548,463	(140,433)	1,096,926	1,096,926	(0)	408,031
Occupancy Service	327,908	336,984	9,076	682,745	673,968	(8,777)	354,837
Student Expense, Direct	1,006,143	867,060	(139,083)	2,066,986	1,734,120	(332,867)	1,060,844
Student Expense, Food	236,661	226,750	(9,911)	453,500	453,500	(0)	216,839
Office & Business Expense	597,782	469,022	(128,760)	1,062,885	938,045	(124,841)	465,103
Transportation	231,678	236,000	4,322	473,407	472,000	(1,407)	241,729
<b>Total Ordinary Expenses</b>	<b>7,397,140</b>	<b>7,128,125</b>	<b>(269,016)</b>	<b>14,448,852</b>	<b>14,256,249</b>	<b>(192,603)</b>	<b>7,051,711</b>
<b>Net Ordinary Income</b>	<b>(42,244)</b>	<b>(596,377)</b>	<b>554,133</b>	<b>514,325</b>	<b>115,251</b>	<b>399,074</b>	<b>556,569</b>
<b>Extraordinary Expenses</b>							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	9,248	-	(9,248)	9,248	-	(9,248)	-
<b>Total Extraordinary Expenses</b>	<b>9,248</b>	<b>-</b>	<b>(9,248)</b>	<b>9,248</b>	<b>-</b>	<b>(9,248)</b>	<b>-</b>
<b>Total Expenses</b>	<b>7,406,388</b>	<b>7,128,125</b>	<b>(278,263)</b>	<b>14,458,099</b>	<b>14,256,249</b>	<b>(201,850)</b>	<b>7,051,711</b>
<b>Net Income</b>	<b>(51,492)</b>	<b>(596,377)</b>	<b>544,886</b>	<b>505,077</b>	<b>115,251</b>	<b>389,826</b>	<b>556,569</b>
Cash Flow Adjustments	7,164	-	7,164	7,164	-	7,164	-
<b>Change in Cash</b>	<b>(44,328)</b>	<b>(596,377)</b>	<b>552,049</b>	<b>512,241</b>	<b>115,251</b>	<b>396,990</b>	<b>556,569</b>

**Since last month Net income increased by \$55k**  
 Since last month, net income improved by \$55k due to several adjustments in the forecast

**REV: \$80K decrease in revenue forecast from last month**  
 \$11k state revenue decrease due to prior year ADJ  
 \$73k decrease in Federal Title allocations

**EXP: \$136K decrease in expense forecast from last month**  
 \$12k reduction in Salary/Benefit expenses  
 \$134k decrease in student expenses for after care. Expenses are hitting Salary/Ben  
 \$19k increase in Office & Business expense, credit from IT purchase.

**Q1 Notes**  
 Q1 we adjusted the forecast to reflect the ESSR III draw, After Care, Additional positions, and Miriam services.  
**Q2**  
 Continue to adjust for staffing and outsourced sub support  
 Title Funds allocation decreased; State Prior YR adj

# Income Statement

## Momentum Academy

July 2023 through December 2023

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
<b>Revenue</b>								
<b>Local Revenue</b>								
5113 · Proposition C (Sales Tax)	590,177	519,538	70,639	1,016,208	1,039,075	(22,868)	1,016,208	0
5141 · Interest	32,926	4,664	28,261	70,000	9,329	60,671	70,000	0
<b>Total Local Revenue</b>	<b>623,102</b>	<b>524,202</b>	<b>98,900</b>	<b>1,086,208</b>	<b>1,048,404</b>	<b>37,804</b>	<b>1,086,208</b>	<b>0</b>
<b>State Revenue</b>								
5311 · Basic Formula	4,913,005	4,437,515	475,490	9,856,675	9,861,144	(4,469)	9,867,851	-11,176
5312 · Transportation	84,802	0	84,802	172,012	0	172,012	172,012	0
5319 · Classroom Trust Fund	150,343	159,481	(9,138)	300,693	318,962	(18,269)	300,788	-95
5397 · Other State Revenue	0	35,000	(35,000)	0	70,000	(70,000)	0	0
<b>Total State Revenue</b>	<b>5,148,150</b>	<b>4,631,996</b>	<b>516,154</b>	<b>10,329,380</b>	<b>10,250,106</b>	<b>79,274</b>	<b>10,340,651</b>	<b>-11,271</b>
<b>Federal Revenue</b>								
5412 · Medicaid	24,290	107,438	(83,147)	214,876	214,876	0	214,876	0
5421 · Crrsa Child Care Preschool Start-up (	84,802	0	84,802	72,563	0	72,563	72,563	0
5422 · ESSER III - ARP Elementary and Sec	561,175	455,131	106,044	1,227,344	910,262	317,081	1,188,338	39,006
5423 · ESSER II - CRRSA Elementary and :	7,800	24,213	(16,413)	7,800	48,425	(40,625)	48,425	-40,625
5441 · Idea	28,980	69,103	(40,123)	202,163	202,163	(0)	202,163	0
5442 · Ecse	5,331	0	5,331	5,331	0	5,331	5,331	0
5445 · Food Service-lunch	156,773	246,325	(89,552)	492,651	492,651	0	492,651	0
5446 · Food Service-breakfast	77,467	74,464	3,002	148,928	148,928	0	148,928	0
5448 · Food Service-snacks	2,424	0	2,424	2,424	0	2,424	1,778	646
5451 · Title I	316,182	238,651	77,532	639,359	698,180	(58,821)	698,185	-58,826
5461 · Title Iva	20,461	14,933	5,528	43,712	43,687	25	43,712	0
5462 · Title Iii	5,112	5,530	(418)	11,027	11,060	(33)	11,027	0
5465 · Title Ii	31,994	24,347	7,648	57,535	71,227	(13,692)	71,637	-14,102
5497 · Charter School Start-up Revenue	300	0	300	300	0	300	0	300
<b>Total Federal Revenue</b>	<b>1,310,854</b>	<b>1,260,135</b>	<b>50,720</b>	<b>3,126,013</b>	<b>2,841,460</b>	<b>284,553</b>	<b>3,199,615</b>	<b>-73,602</b>
<b>Private Grants and Donations</b>								
5179 · Other Pupil Income - Fundraising	23,495	5,000	18,495	23,495	10,000	13,495	19,592	3,903
5192 · Donations	167,627	109,000	58,627	316,413	218,000	98,413	316,413	0
<b>Total Private Grants and Donations</b>	<b>191,122</b>	<b>114,000</b>	<b>77,122</b>	<b>339,908</b>	<b>228,000</b>	<b>111,908</b>	<b>336,005</b>	<b>3,903</b>
<b>Earned Fees</b>								
5195 · Prior Period Adjustment	200	15	185	200	30	170	200	0
5198 · Miscellaneous Revenue	81,468	1,400	80,068	81,468	3,500	77,968	81,405	63
<b>Total Earned Fees</b>	<b>81,668</b>	<b>1,415</b>	<b>80,253</b>	<b>81,668</b>	<b>3,530</b>	<b>78,138</b>	<b>81,605</b>	<b>63</b>
<b>Total Revenue</b>	<b>7,354,896</b>	<b>6,531,747</b>	<b>823,149</b>	<b>14,963,176</b>	<b>14,371,500</b>	<b>591,677</b>	<b>15,044,083</b>	<b>-80,907</b>
<b>Expenses</b>								
<b>Salaries</b>								
1111-6111 · ES Instruction Cert FT	849,004	641,237	(207,767)	1,728,209	1,282,474	(445,735)	1,820,970	92,761
1111-6122 · ES Instruction Cert PT	13,090	0	(13,090)	23,090	0	(23,090)	33,003	9,913
1111-6131 · ES Instruction Supp Pay	53,419	22,000	(31,419)	53,419	44,000	(9,419)	44,000	-9,419
1111-6151 · ES Instruction NC FT	35,417	190,495	155,078	79,086	380,990	301,904	79,909	824
1111-6152 · ES Instruction Aides	46,011	119,154	73,142	101,456	238,307	136,851	101,499	43
1131-6111 · MS Instruction Cert FT	225,968	286,520	60,552	451,048	573,040	121,992	478,988	27,939
1131-6131 · MS Instruction Supp Pay	47,138	12,000	(35,138)	47,138	24,000	(23,138)	26,138	-21,000
1131-6151 · MS Instruction NC FT	32,435	61,223	28,787	69,250	122,445	53,196	69,676	426
1191-6131 · Summer Instruction Supp Pay	0	25,000	25,000	50,000	50,000	0	50,000	0
1221-6111 · Special Education Cert FT	179,851	177,995	(1,856)	368,495	355,989	(12,505)	368,158	-337
1221-6131 · Special Education Supp Pay	5,500	9,500	4,000	19,000	19,000	(0)	19,000	0
1221-6151 · Special Education NC FT	0	21,782	21,782	0	43,563	43,563	0	0
1221-6152 · Special Education Aides	64,261	70,238	5,977	137,698	140,475	2,777	141,745	4,046
1271-6111 · Bilingual Instruction Cert FT	54,841	52,334	(2,507)	109,683	104,668	(5,015)	144,213	34,530
1271-6131 · Bilingual Instruction Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	0	-1,000
1271-6151 · Bilingual Instruction NC FT	0	27,675	27,675	0	55,350	55,350	0	0
1411-6131 · Student Activities Supp Pay	2,425	50,000	47,575	100,000	100,000	0	100,000	0
1421-6131 · Student Athletics Supp Pay	5,850	4,000	(1,850)	8,000	8,000	0	8,000	0
2113-6131 · Social Work Supp Pay	6,250	0	(6,250)	6,250	0	(6,250)	2,500	-3,750
2113-6151 · Social Work Nc Ft	66,000	60,000	(6,000)	132,000	120,000	(12,000)	132,000	0
2134-6151 · Nursing Nc Ft	25,424	40,000	14,576	56,424	80,000	23,576	56,506	82
2213-6131 · Professional Development Sup	7,900	0	(7,900)	7,900	0	(7,900)	6,400	-1,500
2321-6112 · Exec Admin Cert Ft Admin	87,500	85,600	(1,900)	175,000	171,200	(3,800)	175,000	0
2321-6131 · Exec Admin Supp Pay	5,000	0	(5,000)	5,000	0	(5,000)	0	-5,000
2322-6131 · Community Services Supp Pay	500	0	(500)	500	0	(500)	500	0
2329-6112 · Other Exec Admin Cert Ft Admi	79,832	165,890	86,058	162,372	331,780	169,408	162,372	0
2329-6131 · Other Exec Admin Supp Pay	19,087	12,500	(6,587)	25,000	25,000	(0)	25,000	0
2329-6151 · Other Exec Admin Nc Ft	172,376	112,702	(59,674)	325,564	225,404	(100,160)	325,259	-305
2329-6161 · Other Exec Admin Nc Pt	9,672	0	(9,672)	55,272	0	(55,272)	41,959	-13,313
2331-6131 · It Admin Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	0	-1,000
2331-6151 · It Admin Nc Ft	30,000	30,000	0	60,000	60,000	0	60,000	0
2411-6112 · Building Admin Cert Ft Admin	352,710	396,358	43,647	681,162	792,715	111,553	681,173	11
2411-6122 · Building Admin Cert Pt	10,191	15,000	4,809	25,191	30,000	4,809	25,398	206
2411-6131 · Buidling Admin Supp Pay	16,000	13,000	(3,000)	26,000	26,000	0	26,000	0
2411-6151 · Building Admin Nc Ft	92,468	58,250	(34,218)	184,936	116,500	(68,437)	184,936	0
2511-6111 · Business Office Cert FT	0	67,945	67,945	0	135,890	135,890	0	0
2511-6131 · Business Office Supp Pay	16,500	0	(16,500)	16,500	0	(16,500)	1,500	-15,000



2562-6241 · Food Preparation Emp Ins	13,617	20,800	7,183	27,261	41,600		14,339	29,543	2,282
3812-6231 · Afterschool Soc Sec	2,905	0	(2,905)	2,905	0		(2,905)	2,156	-749
3812-6232 · Afterschool Medicare	680	0	(680)	680	0		(680)	504	-175
3912-6231 · Parental Involvement Soc Sec	232	0	(232)	232	0		(232)	155	-77
3912-6232 · Parental Involvement Medicare	54	0	(54)	54	0		(54)	36	-18
<b>Total Benefits and Taxes</b>	<b>1,037,131</b>	<b>1,017,828</b>	<b>(19,303)</b>	<b>1,985,186</b>	<b>2,035,656</b>		<b>50,470</b>	<b>1,965,134</b>	<b>-20,052</b>
<b>Staff-Related Costs</b>									
2213-6319 · Professional Development Pro	35,630	53,975	18,345	101,735	107,950		6,215	102,824	1,089
2213-6343 · Professional Development Tra	621	0	(621)	621	0		(621)	-468	-1,089
2213-6371 · Professional Development Dur	3,718	0	(3,718)	3,718	0		(3,718)	3,718	0
2213-6411 · Professional Development Sup	890	0	(890)	890	0		(890)	890	0
2213-6412 · Professional Development Tec	987	0	(987)	987	0		(987)	987	0
2644-6319 · Professional Development NonI	41,150	20,250	(20,900)	41,150	40,500		(650)	40,750	-400
2644-6343 · Non-instructional Staff Travel	18,102	15,000	(3,102)	28,304	30,000		1,696	28,704	400
2644-6411 · Professional Development NonI	740	0	(740)	740	0		(740)	740	0
2649-6319 · Staff Services, Other Prof Serv	7,805	3,750	(4,055)	7,805	7,500		(305)	7,805	0
<b>Total Staff-Related Costs</b>	<b>109,641</b>	<b>92,975</b>	<b>(16,666)</b>	<b>185,949</b>	<b>185,950</b>		<b>1</b>	<b>185,949</b>	<b>0</b>
<b>Rent</b>									
2542-6333 · Facilities Rent	688,896	548,463	(140,433)	1,096,926	1,096,926		(0)	1,096,926	0
<b>Total Rent</b>	<b>688,896</b>	<b>548,463</b>	<b>(140,433)</b>	<b>1,096,926</b>	<b>1,096,926</b>		<b>(0)</b>	<b>1,096,926</b>	<b>0</b>
<b>Occupancy Service</b>									
2542-6319 · Facilities Prof Serv	1,768	0	(1,768)	1,768	0		(1,768)	1,048	-720
2542-6332 · Facilities Rep & Maint	61,922	69,750	7,828	139,500	139,500		(0)	139,500	0
2542-6335 · Facilities Water/sewer	5,322	3,875	(1,448)	7,749	7,749		0	7,749	0
2542-6336 · Facilities Trash Remov	19,122	14,800	(4,322)	29,600	29,600		0	29,600	0
2542-6338 · Facilities Tech Rental	22,678	32,500	9,822	65,000	65,000		0	65,000	0
2542-6339 · Facilities Oth Prop Serv	42,159	21,777	(20,382)	43,555	43,555		0	43,555	0
2542-6351 · Facilities Prof Insur	10,482	22,500	12,018	45,000	45,000		0	45,000	0
2542-6361 · Facilities Phone/internet	13,969	29,782	15,813	59,564	59,564		0	59,564	0
2542-6411 · Facilities Supplies	46,336	33,500	(12,836)	67,000	67,000		(0)	67,000	0
2542-6481 · Facilities Electricity	67,643	70,000	2,357	140,000	140,000		(0)	140,000	0
2542-6482 · Facilities Gas	3,714	16,000	12,286	32,000	32,000		0	32,000	0
2546-6319 · Security Svcs Prof Serv	20,783	20,000	(783)	40,000	40,000		0	40,000	0
2546-6411 · Security Svcs Supplies	12,009	2,500	(9,509)	12,009	5,000		(7,009)	8,188	-3,821
<b>Total Occupancy Service</b>	<b>327,908</b>	<b>336,984</b>	<b>9,076</b>	<b>682,745</b>	<b>673,968</b>		<b>(8,777)</b>	<b>678,204</b>	<b>-4,541</b>
<b>Student Expense, Direct</b>									
1111-6319 · ES Instruction Prof Serv	196,878	95,000	(101,878)	300,000	190,000		(110,000)	300,000	0
1111-6391 · ES Field Trip	2,906	12,500	9,594	25,000	25,000		(0)	25,000	0
1111-6411 · ES Instruction Supplies	121,975	55,125	(66,850)	178,250	110,250		(68,000)	178,250	0
1111-6412 · ES Instruction Tech Supplies	71,420	64,800	(6,620)	129,600	129,600		(0)	129,600	0
1111-6431 · Textbooks	62,950	33,500	(29,450)	100,585	67,000		(33,585)	100,585	0
1111-6441 · Elementary - Library Books and	0	3,750	3,750	7,500	7,500		0	7,500	0
1111-6491 · Es Instruct Other Materials	28,829	29,250	421	58,500	58,500		0	58,500	0
1191-6319 · Summer Instruction Prof Serv	0	6,000	6,000	12,000	12,000		0	12,000	0
1191-6411 · Summer Instruction Supplies	312	5,500	5,188	11,000	11,000		0	11,000	0
1221-6311 · Special Education Instruc Serv	70,625	40,625	(30,000)	136,625	81,250		(55,375)	129,690	-6,934
1221-6411 · Special Education Supplies	558	2,000	1,442	4,000	4,000		0	4,000	0
1221-6412 · Special Education Instruct Mat	3,430	1,000	(2,430)	3,430	2,000		(1,430)	2,000	-1,430
1271-6319 · Bilingual Instruction Prof Serv	1,100	6,750	5,650	13,500	13,500		(0)	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	2,500	2,500	5,000	5,000		(0)	5,000	0
1271-6412 · Bilingual Instruction Tech Suppl	6,500	3,500	(3,000)	7,000	7,000		0	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	1,000	1,000	2,000	2,000		0	2,000	0
1411-6319 · Student Activities Prof Serv	1,870	650	(1,220)	1,870	1,300		(570)	1,870	0
1411-6411 · Student Activities Supplies	1,476	5,000	3,524	9,430	10,000		570	9,430	0
1421-6319 · Student Athletics Prof Serv	0	1,350	1,350	2,700	2,700		0	2,700	0
1421-6371 · Stu Ath Dues And Memberships	3,350	3,500	150	7,000	7,000		0	7,000	0
1421-6411 · Student Athletics Supplies	11,959	5,000	(6,959)	11,959	10,000		(1,959)	10,000	-1,959
1911-6311 · Virtual Instructi - Purchased Inst	56,763	90,000	33,237	180,000	180,000		0	180,000	0
1933-6311 · Sped Tuition Private Agencies I	69,237	82,500	13,263	165,000	165,000		(0)	165,000	0
2122-6311 · Counseling Instruc Serv	48,504	75,000	26,496	150,000	150,000		0	150,000	0
2122-6411 · Counseling Supplies	0	50	50	100	100		0	100	0
2125-6319 · Student Information Systems Pr	28,260	28,260	0	56,520	56,520		(0)	56,520	0
2134-6411 · Nursing Supplies	1,137	20,750	19,613	41,500	41,500		(0)	41,500	0
2139-6411 · Other Health Services Supplies	1,160	0	(1,160)	1,160	0		(1,160)	0	-1,160
2142-6311 · Psychological Ser - Purchased I	28,174	32,500	4,326	65,000	65,000		(0)	65,000	0
2152-6311 · Speech/Language P - Purchase	51,425	27,500	(23,925)	55,000	55,000		(0)	55,000	0
2162-6311 · Occupational Ther - Purchased	43,010	35,000	(8,010)	62,375	70,000		7,625	62,375	0
2191-6311 · Occ Therapy Instruc Serv	38,422	0	(38,422)	83,875	0		(83,875)	83,875	0
3611-6319 · Welfare Activities Services Prof	156	0	(156)	0	0		0	0	0
3611-6391 · Welfare Activities Other Purch E	150	5,000	4,850	8,246	10,000		1,754	8,246	0
3611-6411 · Welfare Activities Services Supp	4,262	0	(4,262)	4,262	0		(4,262)	4,262	0
3812-6319 · Afterschool Prof Serv	47,868	87,200	39,332	155,000	174,400		19,400	301,900	146,900
3812-6411 · Afterschool Supplies	698	0	(698)	2,000	0		(2,000)	698	-1,302
3912-6319 · Parental Involvement Prof Serv	471	0	(471)	2,000	0		(2,000)	2,000	0
3912-6391 · Parental Involvem - Other Purct	0	1,000	1,000	0	2,000		2,000	0	0
3912-6411 · Parental Involvement Supplies	308	4,000	3,692	8,000	8,000		0	8,000	0
<b>Total Student Expense, Direct</b>	<b>1,006,143</b>	<b>867,060</b>	<b>(139,083)</b>	<b>2,066,986</b>	<b>1,734,120</b>		<b>(332,867)</b>	<b>2,201,101</b>	<b>134,114</b>
<b>Student Expense, Food</b>									
2562-6332 · Food Service - Repairs and Mai	1,624	3,000	1,376	6,000	6,000		0	6,000	0
2562-6334 · Food Prep Equip Rent	1,296	1,500	204	3,000	3,000		0	3,000	0
2562-6391 · Food Preparation Food Service	0	3,000	3,000	6,000	6,000		0	6,000	0
2562-6411 · Food Preparation Supplies	14,180	25,000	10,820	50,000	50,000		(0)	50,000	0
2562-6471 · Food Preparation Snack	219,010	190,000	(29,010)	380,000	380,000		0	380,000	0



2562-6491 · Food Prep Other Materials	550	1,250	700	2,500	2,500	0	2,500	0
2562-6541 · Food Preparation Equipment	0	3,000	3,000	6,000	6,000	0	6,000	0
Total Student Expense, Food	236,661	226,750	(9,911)	453,500	453,500	0	453,500	0
Office & Business Expense								
2114-6412 · Technology Supplies	23,234	13,545	(9,689)	27,090	27,090	(0)	27,090	0
2311-6315 · Board Audit	(3,043)	8,000	11,043	16,000	16,000	(0)	16,000	0
2311-6317 · Board Legal	4,154	10,000	5,847	20,000	20,000	0	20,000	0
2311-6319 · Board Prof Serv	0	750	750	1,500	1,500	0	1,500	0
2311-6352 · Board Liability Insurance	33,029	27,500	(5,529)	55,000	55,000	(0)	55,000	0
2311-6411 · Board Supplies	0	1,250	1,250	2,500	2,500	(0)	2,500	0
2321-6319 · Exec Admin Prof Serv	113,927	59,500	(54,427)	193,000	119,000	(74,000)	193,000	0
2321-6343 · Exec Admin Travel	1,290	5,000	3,710	10,000	10,000	(0)	10,000	0
2321-6363 · Exec Admin Printing	6,095	1,000	(5,095)	6,095	2,000	(4,095)	6,095	0
2321-6371 · Exec Admin Dues And Member	11,663	2,500	(9,163)	11,663	5,000	(6,663)	11,663	0
2321-6411 · Exec Admin Supplies	29,169	25,500	(3,669)	50,480	51,000	520	50,480	0
2322-6362 · Com Serv Advertising	56,754	30,000	(26,754)	57,704	60,000	2,296	58,174	470
2322-6363 · Com Serv Printing	2,296	0	(2,296)	2,296	0	(2,296)	1,826	-470
2322-6411 · Community Services Supplies	15,349	10,000	(5,349)	20,000	20,000	0	20,000	0
2329-6319 · Other Exec Admin Prof Serv	7,633	1,000	(6,633)	9,029	2,000	(7,029)	9,029	0
2331-6337 · Administrative Te - Technology-	112,098	125,000	12,902	250,000	250,000	0	250,000	0
2331-6412 · It Admin Tech Supplies	35,397	1,250	(34,147)	35,397	2,500	(32,897)	35,397	0
2331-6543 · It Admin Tech Equipment	6,495	5,000	(1,495)	6,495	10,000	3,505	25,980	19,485
2331-6544 · Administrative Te - Tech Softwa	0	2,250	2,250	4,500	4,500	0	4,500	0
2411-6319 · Building Admin Prof Serv	600	0	(600)	600	0	(600)	600	0
2411-6371 · Building Level Ad - Dues and M	0	1,000	1,000	2,000	2,000	0	2,000	0
2411-6411 · Building Admin Supplies	12,239	14,250	2,011	28,500	28,500	0	28,500	0
2511-6319 · Business Office Prof Serv	1,173	2,500	1,327	5,000	5,000	(0)	5,000	0
2511-6363 · Bness Off Printing	437	0	(437)	437	0	(437)	437	0
2511-6411 · Business Office Supplies	22,455	21,250	(1,205)	42,063	42,500	437	42,063	0
2511-6412 · Bness Off Tech Supplies	16,667	15,177	(1,490)	30,355	30,355	0	30,355	0
2511-6491 · Bness Off Other Materials	(200)	0	200	(200)	0	200	-200	0
2525-6319 · Financial Accounting Services F	68,991	70,000	1,009	137,982	140,000	2,018	137,982	0
2525-6412 · Technology Supplies	8,089	2,100	(5,989)	10,000	4,200	(5,800)	10,000	0
2529-6319 · Other Fiscal Services Prof Serv	688	3,500	2,812	7,000	7,000	(0)	7,000	0
2639-6316 · Data Processing And Technolog	11,103	10,200	(903)	20,400	20,400	(0)	20,400	0
Total Office & Business Expense	597,782	469,022	(128,760)	1,062,885	938,045	(124,841)	1,082,370	19,485
Transportation								
2551-6341 · Transportation - Contracted, No	173,629	175,000	1,371	350,000	350,000	0	350,000	0
2551-6342 · Transportation - Contracted, No	16,383	10,000	(6,383)	20,000	20,000	0	20,000	0
2553-6341 · Transportation - Contracted, Dis	38,225	51,000	12,775	99,966	102,000	2,034	99,966	0
2558-6391 · Transportation Sp Funds Purch	3,441	0	(3,441)	3,441	0	(3,441)	2,970	-471
Total Transportation	231,678	236,000	4,322	473,407	472,000	(1,407)	472,936	-471
Total Expenses	7,397,140	7,128,125	(269,016)	14,448,852	14,256,249	(192,603)	14,584,956	136,104
Operating Income	(42,244)	(596,377)	554,133	514,325	115,251	399,074	459,127	55,198
Extraordinary Expenses								
Facility Improvements								
4051-6541 · Building Const Equipment	4,672	0	(4,672)	4,672	0	(4,672)	4,672	0
4051-6543 · Building Const Tech Equipment	4,576	0	(4,576)	4,576	0	(4,576)	4,576	0
Total Facility Improvements	9,248	0	(9,248)	9,248	0	(9,248)	9,248	0
Total Extraordinary Expenses	9,248	0	(9,248)	9,248	0	(9,248)	9,248	0
Net Income	(51,492)	(596,377)	544,886	505,077	115,251	389,826	449,879	55,198
Cash Flow Statement	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Budget</b>	<b>Variance</b>	<b>Prv TOTAL</b>	<b>Diff</b>
Net Income	(51,492)	(596,377)	544,886	505,077	115,251	389,826	449,879	55,198
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	0	0	0	0	0	0	0	0
2155 · Missouri Income Tax Payable	0	0	0	0	0	0	0	0
2156 · Group Health And Life Insurance Pay	7,164	0	7,164	7,164	0	7,164	6,626	538
Total Other Operating Activities	7,164	0	7,164	7,164	0	7,164	6,626	538
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	7,164	0	7,164	7,164	0	7,164	6,626	538
Change in Cash	(44,328)	(596,377)	552,049	512,241	115,251	396,990	456,505	55,735







2511-6491 - Bness Off Other Materials	0	(200)	0	0	0	0	0	0	0	0	0	0	(200)	0	200			(200)	0
2525-6319 - Financial Accounting Services Prof Serv	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	137,982	140,000	2,018			137,982	0
2525-6412 - Technology Supplies	1,301	1,162	1,022	1,343	1,128	2,133	319	319	319	319	319	319	10,000	4,200	(5,800)	Anybill Fees over Budget	10,000	(0)	
2529-6319 - Other Fiscal Services Prof Serv	0	0	688	0	0	0	1,052	1,052	1,052	1,052	1,052	1,052	7,000	7,000	(0)		7,000	(0)	
2639-6316 - Data Processing And Technology	0	60	3,430	30	7,523	60	1,550	1,550	1,550	1,550	1,550	1,550	20,400	20,400	(0)		20,400	0	
Total Office & Business Expense	57,349	131,355	93,389	137,095	146,440	32,153	77,517	77,517	77,517	77,517	77,517	77,517	1,062,885	938,045	(124,841)		1,082,370	19,485	
Transportation																			
2551-6341 - Transportation - Contracted, Non-Disab	3,755	0	47,050	30,509	51,051	41,263	29,395	29,395	29,395	29,395	29,395	29,395	350,000	350,000	0		350,000	(0)	
2551-6342 - Transportation - Contracted, Non-Disab	2,784	2,003	1,646	3,314	3,848	2,788	603	603	603	603	603	603	20,000	20,000	0		20,000	0	
2553-6341 - Transportation - Contracted, Disabled S	3,354	0	12,760	6,036	9,111	6,965	10,290	10,290	10,290	10,290	10,290	10,290	99,966	102,000	2,034		99,966	0	
2558-6391 - Transportation Sp Funds Purchased Se	0	0	1,137	936	897	471	0	0	0	0	0	0	3,441	0	(3,441)	Bus Cards	2,970	(471)	
Total Transportation	9,894	2,003	62,593	40,795	64,907	51,487	40,288	40,288	40,288	40,288	40,288	40,288	473,407	472,000	(1,407)		472,936	(471)	
Total Expenses	1,010,423	1,263,429	1,316,372	1,126,847	1,324,011	1,356,058	1,175,285	1,175,285	1,175,285	1,175,285	1,175,285	1,175,285	14,448,852	14,256,249	(192,603)		14,584,956	136,104	
Operating Income	66,380	(351,962)	22,132	467,542	(279,774)	33,438	92,761	92,761	92,761	92,761	92,761	92,761	514,325	115,251	399,074		459,127	55,198	
Extraordinary Expenses																			
Facility Improvements																			
4051-6541 - Building Const Equipment	0	0	0	0	4,672	0	0	0	0	0	0	0	4,672	0	(4,672)	Lunch Tables	4,672	0	
4051-6543 - Building Const Tech Equipment	0	4,576	0	0	0	0	0	0	0	0	0	0	4,576	0	(4,576)	Pre-K Touchboard & Computer	4,576	0	
Total Facility Improvements	0	4,576	0	0	4,672	0	0	0	0	0	0	0	9,248	0	(9,248)		9,248	0	
Total Extraordinary Expenses	0	4,576	0	0	4,672	0	0	0	0	0	0	0	9,248	0	(9,248)		9,248	0	
Net Income	66,380	(356,538)	22,132	467,542	(284,446)	33,438	92,761	92,761	92,761	92,761	92,761	92,761	505,077	115,251	389,826		449,879	55,198	
Cash Flow Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Priv TOTAL	Diff
Net Income		66,380	(356,538)	22,132	467,542	(284,446)	33,438	92,761	92,761	92,761	92,761	92,761	92,761	505,077	115,251	389,826		449,879	55,198
Cash Flow Adjustments																			
Other Operating Activities																			
1598 - Remove from operations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
2154 - Local Taxes Payable		4,067	4,458	(8,525)	4,582	4,462	(9,044)	0	0	0	0	0	0	0	0	0		0	(0)
2155 - Missouri Income Tax Payable		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
2156 - Group Health And Life Insurance Payable		(2,796)	(1,824)	6,706	(3,650)	8,191	538	0	0	0	0	0	0	7,164	0	7,164		6,626	538
Total Other Operating Activities		1,271	2,634	(1,820)	932	12,653	(8,506)	0	0	0	0	0	0	7,164	0	7,164		6,626	538
Facilities Project Adjustments																			
1599 - Add to facilities		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Facilities Project Adjustments		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Cash Flow Adjustments		1,271	2,634	(1,820)	932	12,653	(8,506)	0	0	0	0	0	0	7,164	0	7,164		6,626	538
Change in Monthly Cash		67,651	(353,904)	20,313	468,473	(271,793)	24,932	92,761	92,761	92,761	92,761	92,761	92,761	512,241	115,251	396,990		456,505	55,735
Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget				
Change in Monthly Cash (Net)	0	67,651	(353,904)	20,313	468,473	(271,793)	24,932	92,761	92,761	92,761	92,761	92,761	92,761	512,241					
Forecast Cash	3,635,466	3,703,117	3,349,213	3,369,525	3,837,999	3,566,206	3,591,138	3,683,899	3,776,661	3,869,422	3,962,184	4,054,945	4,147,707						
Budget Cash	3,635,376	3,181,452	3,163,536	3,081,315	2,997,795	3,083,935	3,038,999	2,940,343	3,135,485	3,336,824	3,375,442	3,424,450	3,750,627						

# Balance Sheet

## Momentum Academy

As of December 31, 2023

Balance Sheet	6/30/2023	12/31/2023	6/30/2024
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			4,147,707
1111 · Cash	58,566	114,560	0
1114 · Fund Raising Account	2,791	2,791	0
1115 · Busey	7,284	7,284	0
1116 · 997 Tge Checking	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	3,561,635	3,461,313	0
Total Cash	3,635,466	3,591,138	4,147,707
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	3,635,466	3,591,138	4,147,707
Total Assets	3,635,466	3,591,138	4,147,707
Liabilities and Equity			
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	0	0
2155 · Missouri Income Tax Payable	(15)	(15)	(15)
2156 · Group Health And Life Insurance F	6,874	14,037	14,037
Total Other Current Liabilities	6,858	14,022	14,022
Total Current Liabilities	6,858	14,022	14,022
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	3,628,608	3,628,608	3,628,608
Total Unrestricted Net Assets	3,628,608	3,628,608	3,628,608
Net Income			
Net Income	0	(51,492)	505,077
Total Net Income	0	(51,492)	505,077
Total Equity	3,628,608	3,577,116	4,133,685
Total Liabilities and Equity	3,635,466	3,591,138	4,147,707

Momentum Academy  
 July 2023 through December 2023

Revenue Drivers

As of	
Enrollment	
SpEd Students	
YTD Attendance %	

Enrollment	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Start of Year Enrollment		780	642	642	642	-138	-18%
Attrition		3.00%				0	-100%
End of Year Enrollment		756	659	657	659	-97	-13%
Attendance %		90.0%	94%	93%	1	4.0%	4%

ADA	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Regular Term ADA							
Pre-K		15.0		15.0	-	(15.0)	-100%
K-12	720.4	676.3	720.4	596.0	720.4	44.1	7%
<b>Subtotal Regular Term</b>	<b>720.4</b>	<b>691.34</b>	<b>720.4</b>	<b>611.0</b>	<b>720.4</b>	<b>29.1</b>	
Remedial ADA		-	-	-	-	-	0%
Summer ADA	7.7	8.690	7.7	7.7	7.7	(1.0)	-11%
<b>Total ADA</b>	<b>728.1</b>	<b>700.0</b>	<b>728.1</b>	<b>618.7</b>	<b>728.1</b>	<b>28.1</b>	<b>4%</b>

Special Populations Weights	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	Gain/(Loss)
Free and Reduced Lunch (FRL)							
% of ADA	77.07%	77.07%	77.07%	77.07%	77%	0.0%	0
Count	-	521.26	555.25	459.34	555.25	33.99	0
Weight	85.77	77.31	85.8	68.12	85.8	8.5	0
Individualized Education Plans (IEP)							
% of ADA		12.12%	11.52%	12.93%	12%	-0.60%	-4.94%
Count	79	81.97	83.00	79.00	83.00	1.03	1.25%
Weight	-	-	-	-	-	-	#DIV/0!
Limited English Proficiency (LEP)							
% of ADA		11.81%	13.46%	9.49%	13%	2%	0
Count	97	79.86	97.00	58.00	97.00	17	0
Weight	49.2	38.1	49.252	26.143	49.3	11.2	29.30%
<b>Total WADA</b>	<b>863.1</b>	<b>864.1</b>	<b>863.168</b>	<b>712.978</b>	<b>863.2</b>	<b>(1.0)</b>	<b>-0.11%</b>
Per Wada Payment	12,017.190	11,960.00	12,000.00	11,960.00	12,000.00	40.00	0.33%
State Aid Projection	10,216,129.86	10,180,087.68	10,202,648.26	8,399,306.90	10,202,648.26	22,560.57	0.22%
Prior Year Adjustment	(45,280.000)	-	(45,280.00)	-	(45,280.00)	(45,280.00)	#DIV/0!
Net State Rev Projection	10,170,849.86	10,180,087.68	10,157,368.26	8,399,306.90	10,157,368.26	(22,719.43)	-0.22%
Classroom Trust Fund	300,693.000	318,962.00	300,693.00	300,788.22	300,693.00	(18,269.00)	-5.73%
Basic Formula	9,870,156.86	9,861,125.68	9,856,675.26	8,098,518.68	9,856,675.26	(4,450.43)	-0.05%

1,758,061.36 \*Diff Between FWADA and WADA

MATCH

# Finance Committee Report 1/22/24

## OPERATIONS UPDATES

Technology Service Provider Bid Update, Assessing for gaps, with final decision deadline by EOM

BID	AMOUNT (current contract: \$230,000)	NOTES
BID 1	\$202,320	May be able to adjust proposal to \$144,720 by reducing onsite tech support, since we have an in house IT support spec, eliminating student help desk
BID 2	\$253,200	May be able to reduce by \$57,500 for onsite technician
BOD 3	\$336,600	

## ATTENDANCE & ENROLLMENT

- community

**23-24 ENROLLMENT** (trued up numbers after enrollment audit)

Campus	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY23-24 (includes registration complete)	Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed
TGS		0	0	83	51	224	239	93.72%	248	90.32%
FP		0	0	35	82	128	187	68.45%	210	60.95%
TGE		0	0	53	39	160	177	90.40%	199	80.40%
GP		0	0	51	41	133	162	82.10%	173	76.88%
REGIONAL	1	0	0	222	213	645	765	84.31%	830	77.71%

- TGE back above 90%, FP up 2 pts. TGS loss of families with multiple scholars, significant portion due to relocation
- 2 New Enrollments December to January 12
  - Enrollment slowing in Winter, priorities remain focused on retention
  - 5 leads interested in current year enrollment, most enrollment interests are for 24/25 SY
- Enrollment intake meeting procedures roll out in Jan with a focus on mission alignment and explicit clarity about the MA experience, non-negotiables, goals, transportation



# Finance Committee Report 1/22/24

- 15 disenrollments in Dec - Jan (40% relocation, 6% transportation (some due to loss of MKVento, 13% school fit indicator, 33% unknown)

## ATTENDANCE

	ADA - Jan 12	Present
TGS	213.68	92.73%
FP	113.16	89.95%
TGE	143.19	93.11%
GP	122.32	89.93%
<b>TOTAL</b>	<b>592.36 (-7pts)</b> +7.7 from summer school EODec - 595.41	<b>91.69%</b>  EODec - 92.07%

## FY 24-25 Enrollment Assumptions (working)

SY 2024-2025	OVERALL	TGS		TGE		FP		GP	
		Enroll 23-24	Target Enroll 24-25	Enroll 23-24	Target Enroll 24-25	Enroll 23-24	Target Enroll 24-25	Enroll 23-24	Target Enroll 24-25
Grade									
PK	17	20	17	-	-	-	-	-	-
K	85	24	28	13	17	7	20	18	20
1	82	18	25	21	17	10	20	17	20
2	90	26	25	16	25	16	20	10	20
3	83	25	28	20	23	15	17	19	15
4	90	28	30	15	23	21	17	23	20
5	85	25	25	17	20	12	20	8	20
6	61	22	25	19	20	14	16	11	-
7	65	31	25	18	20	21	20	10	-
8	70	21	30	20	20	21	20	7	-
WA1		0	0	0	0	0	0	9	10
WA2		0	0	0	0	0	0	6	0
23-24 Total Enrollment	654	220		159		137		138	
24-25 Enrollment Target	738		258		185		170		125
24-25 Budgeted Enroll (10% attrition) Working estimate, not final	664		232		167		153		113
Adding 10% over current	719.4		242		174.9		150.7		151.8

GOAL ENROLLMENT (5% above target)	760.14
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## Finance Committee Report 1/22/24

Enrollment Tracking	
Regional Enroll Goal	738
Re-Enroll Opportunity	574 <i>(total enrollment minus 8th graders)</i>
Re-Enroll Confirm	320
Total New Enrollments	
# Needed to Meet Goal	418
Pending Offers <i>(date)</i>	69 15 are PK

### 24/25 Re-ENROLLMENT

Regional Completion	55.75%	Regional Re-Enrollment:	320	
School - Recommitment	TGS	FP	TGE	GP
Overall Budget Enrollment	225	153	165	104
Enrollment Targets	253	172	185	115
Overall Recommitment Rate	69.68%	25.64%	50.00%	47.18%
Returning Scholars	131	40	82	67
Not Returning	0	0	0	7
Unknown - Feb 3rd No Response	0	0	0	0

### Response to response rate

- Paper forms were sent home on return from Winter break, original form was electronic
- Distribution of re-enrollment shirts to campuses 1/10
- SRe-enrollment touch point at dismissal 1/12
- Individual phone calls Jan 15 - 19 for non-response
- Next steps:

# Finance Committee Report 1/22/24

## *In the next Month - Scholar & Family Experience Pushes*

- Launch of Mentor Mentee program to support 5th to 6th grade retention
- February: Best Man Dance is requested by MA Fathers - Thursday, Feb 15th at The Christy
- Planning for March Upper Academy Transition Meeting - what sets our UA experience apart, open forum

Friday, January 12	<ul style="list-style-type: none"> <li>- Take photos of scholars in their re-enrollment t-shirts</li> <li>- Post to social media.</li> </ul>	
	<ul style="list-style-type: none"> <li>- Communicate with families with NEW SCHOLARS to enroll.</li> <li>- Transfer requests shared with principals for approval</li> </ul>	SAM
Monday-Friday January 15-19	<ul style="list-style-type: none"> <li>- Individual phone calls made to any family who has not completed the re-enrollment form.</li> <li>- Update re-enrollment tracker as needed.</li> </ul>	School Secretary
Monday-Friday January 22-26	<ul style="list-style-type: none"> <li>- Individual phone calls made to any family who has not completed the re-enrollment form.</li> <li>- Update re-enrollment tracker as needed.</li> </ul>	SAM School Secretary
February 5-29	<ul style="list-style-type: none"> <li>- Personal phone calls/"stay conversations" with families who have indicated that their scholar(s) WILL NOT be returning for SY24-25</li> </ul>	Principal AP DOS

# Finance Committee Report 1/22/24

## Human Resources

- Results of intent to return and stay conversations, tentative anticipated vacancies FY 25: 22
- **Timeline for contracts and offers**
  - Expected Vacancy postings: Jan 16th
  - Review tentative vacancies w/ principals: Feb 2
  - Offers & Contracts: February 16 Mar 1 deadline
  - Final vacancy postings March 8
- Staff Retention Update

	BOY STAFF	Termination (#)	Retention (%)	Termination Demographics							
				Gender			Race / Ethnicity				
				M	F	Non-Binary, Transgender, Other, or not specified	Black	Multi	White	Asian	In/Pac. Is.
<b>Instructional</b> (lead teachers, building admin)	61	6	90.16%	3	3		4		2		
<b>Inst Support</b> (paras, TAs, Intvts, bldg subs)	13	10	23.08%	1	9		7		3		
<b>Non-Instructional</b> (chefs, custodians, office)	16	5	68.75%		5		4		1		
<b>Regional</b> (inc sw, nurse, coord)	23	0	100.00%								
<b>Total</b>	113	21	81.42%	4	17	0	15	0	6	0	0

- Current Vacancies

# of Vacancies	
<b>School Vacancies</b>	9
<i>Teacher Vacancies</i>	5
<i>Instructional Support Vacancies</i>	4
<b>Regional Vacancies</b>	0
<b>Total Vacancies</b>	9

# Finance Committee Report 1/22/24

## FACILITIES & MAINTENANCE

**Exploring options for lighting upgrades with Ameren’s Business Social Services Incentive Program:** Prioritizing GP and TGS

**Building Audit Update:** The FACS team is gathering bids inform recommendations on priorities for balance of FY 24 and what to push to FY 25

**Prioritized for 23-24 and 24-25: HVAC, flatwork, sealing and masonry to mitigate water intrusion**

PROJECT	Progress	Est Cost o/Req	Actual Cost (Approved)	Landlord Split	Facilities POC	Quote 1	Quote 2	Quote 3	Notes
TGS Boiler Room Ceiling & Walkway	BID	\$100,000.00		\$50,000.00		\$175,000.00	\$35,700.00		35k option to remove asphalt and reseal to mitigate leaks. 175k to redo structure, concrete, etc
Fox Park waterproofing steps and ramp	BID					\$5,982.00			
GP waterproofing steps and south wall be cafe	BID					\$8,915.00			
	BID					\$5,817.00			
Painting GP classrooms and hallways	BID					\$38,200.00			

### **Additional Facilities Considerations**

- Heating Project for Gravois Park hallway and ceilings (bids in progress)
- GP Condenser Unit re-install (bids in progress)
- HVAC install at TGE gym (gathering bids)
- Roof leak at FP (gathering bids)

### **Fox Park Security Door Project**

- Emmaus informal sign off
- Permit expected to be approved by February
- Electrical and access control work has started

### **Budgeting FY 24/25 Timeline**

February: Conduct budget meetings with leadership team members to determine priorities, needs, assess gaps  
 March: Initial Draft with assumptions based on budget meetings, salary guide, strategic initiatives, and org structure  
 April: Finance Committee - Draft (recommendation based on expected final Title Allocations)  
 May: Finance Committee & Board Approval